## (figures in millions) Panel A: EVA Approach As of October 31 2001 2002 \$2,021 Replacement value of operating assets in place \$2,436 Expected future EVA from operating assets in place (See Formula A2-1 from Exhibit 5) 126 143 Expected future EVA from future growth (See formula A2-2 from Exhibit 5) 154 231 Total value of firm operations \$2,301 \$2,810 Panel B: Stock Valuation Approach Book value interest-bearing debt \$1,057 \$1,122

\$18.08

69.554

\$1,258

\$2,315

\$ 14

\$2,301

\$24.34

70.217

\$1,709

\$2,831

\$ 2,810

21

Stock price per share

Market value equity

Total market value of firm

Less nonoperating assets

Total value of firm operations

Common shares outstanding (millions)

EXHIBIT 4
TOTAL VALUE OF FIRM OPERATIONS